

**dchr**

DC Department of Human Resources



**center  
for learning  
& development**

**2016  
Course Catalog**

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# CENTER FOR LEARNING & DEVELOPMENT

## Connecting Learning to Career Management Programs

The Career Management Programs can be used as a guide for creating a professional development plan within the District Government. Descriptions and course offerings focus on the knowledge, skills, and personal characteristics that enable employees to grow professionally. Use the table below to find an applicable Career Path and relevant courses.

## Connecting Learning to Career Paths



Career Management Programs  
(Relevant Courses)

CAREER PATH	COURSE LIST
District Residents	<b>555</b> Resume Writing & Building Techniques

CAREER PATH	COURSE LIST**
<h1>Thriving in the Workplace</h1>	<p> <b>300</b> Critical Thinking  <b>309</b> Overview of Performance Mgmt. (MSS &amp; ESS)  <b>405</b> Business Etiquette &amp; Professionalism  <b>408</b> Setting Boundaries  <b>501</b> Communicating Non-defensively  <b>504</b> Time Management  <b>505</b> Handling People with Tact &amp; Skill  <b>514</b> Taking Initiative         </p> <p>           * - There are also more than 2000 eLearning courses offered free of charge to District employees via <a href="http://dchr.skillport.com">dchr.skillport.com</a>.            ♦ - See the full course catalog. There are additional courses that may be beneficial for employees interested in professional development (e.g., Microsoft Office Suite).         </p>

CAREER PATH	COURSE LIST*♦
<h1>Moving into Management</h1>	<p> <b>300</b> Critical Thinking for Employees  <b>304</b> Writing for Essential Communication  <b>308</b> Understanding PMP for Employees  <b>403</b> Understanding Your Personality – Myers/Briggs  <b>405</b> Business Etiquette &amp; Professionalism  <b>408</b> Setting Boundaries  <b>411</b> Preparing for Management  <b>501</b> Communicating Non-defensively  <b>502</b> Powerful Communication  <b>505</b> Handling People with Tact &amp; Skill  <b>517</b> LGBTQ Cultural Competency  <b>520</b> Giving and Receiving Feedback  <b>601</b> Sexual Harassment for Employees  <b>913</b> Multigenerational Workplace  <b>915</b> Mid-Year Discussion &amp; PIP         </p> <p>Microsoft 2010 Suite – Word, Powerpoint, Excel, Project, etc.</p> <p>           * - There are also more than 2000 eLearning courses offered free of charge to District employees via <a href="http://dchr.skillport.com">dchr.skillport.com</a>.            ♦ - See the full course catalog. There are additional courses that may be beneficial for employees interested in career advancement (e.g., Microsoft Office Suite).         </p>

CAREER PATH	COURSE LIST <sup>†,*,♦</sup>
<h1>Management Supervisory Service</h1>	<p>The MSS Suite is an education series to continuously develop and grow managers and supervisors in the DC Government. The program is designed to provide managers with the critical knowledge and skills to effectively manage people, as well as execute the various programs in accordance with District policy, regulations, and industry best practices.</p> <p><b>The MSS Suite has three categories:</b></p> <ol style="list-style-type: none"> <li> <b>Core Management Learning</b> (mandatory within 2 years):           <ul style="list-style-type: none"> <li><b>602</b> Progressive Discipline<sup>†</sup></li> <li><b>902</b> Leadership Essentials<sup>†</sup></li> <li><b>905</b> Performance Management (MSS)<sup>†</sup></li> <li><b>917</b> Building High Performance Teams<sup>†</sup></li> <li><b>918</b> Introduction to Management<sup>†</sup>, <b>919</b> Principles of Management<sup>†</sup> or <b>920</b> Senior MSS Management<sup>†</sup></li> </ul> </li> <li> <b>Continuous Professional Development</b> (electives):           <ul style="list-style-type: none"> <li><b>507</b> Sexual Harassment for Managers<sup>†</sup></li> <li><b>517</b> LGBTQ Cultural Competency</li> <li><b>521</b> Giving and Receiving Feedback for Managers<sup>†</sup></li> <li><b>900</b> Critical Thinking for Supervisors and Managers<sup>†</sup></li> <li><b>908</b> Project Management</li> <li><b>909</b> Reasonable Suspicion<sup>†</sup></li> <li><b>911</b> Understanding the District's Budget</li> <li><b>912</b> Budgeting for Agency Operations</li> <li><b>915</b> Mid-Year Discussion &amp; PIP<sup>†</sup></li> <li><b>1010</b> Intro to DC Government Contracting</li> </ul> </li> <li> <b>District Mandated Learning</b> (as determined by the Mayor or DCHR) – additional mandatory MSS courses announced each fiscal year.           <ul style="list-style-type: none"> <li><sup>†</sup> - Enrollment for these courses is restricted to MSS Employees Only</li> <li><sup>*</sup> - There are also more than 2000 eLearning courses offered free of charge to District employees via <a href="http://dchr.skillport.com">dchr.skillport.com</a> that MSS employees may find beneficial.</li> <li><sup>♦</sup> - See the full course catalog. There are additional non-management courses that may be beneficial for MSS Employees (e.g., Microsoft Office Suite).</li> </ul> </li> </ol>

CAREER PATH	COURSE LIST†,*,♦
<h1>EMERGING LEADERS</h1>	<p> <b>300</b> Critical Thinking or <b>900</b> Critical Thinking for Supervisors and Managers<sup>†</sup>  <b>304</b> Writing for Essential Communication  <b>308</b> Understanding PMP for Employees or <b>905</b> Performance Management (MSS)<sup>†</sup>  <b>403</b> Understanding Your Personality – Myers/Briggs  <b>405</b> Business Etiquette &amp; Professionalism  <b>408</b> Setting Boundaries  <b>411</b> Preparing for Management  <b>507</b> Sexual Harassment for Managers<sup>†</sup> or <b>601</b> Sexual Harassment for Employees  <b>517</b> LGBTQ Cultural Competency  <b>520</b> Giving and Receiving Feedback or <b>521</b> Giving and Receiving Feedback for Managers<sup>†</sup>  <b>602</b> Progressive Discipline<sup>†</sup>  <b>902</b> Leadership Essentials<sup>†</sup>  <b>908</b> Project Management  <b>909</b> Reasonable Suspicion<sup>†</sup>  <b>911</b> Understanding the District's Budget  <b>912</b> Budgeting for Agency Operations  <b>915</b> Mid-Year Discussion &amp; PIP  <b>917</b> Building High Performance Teams<sup>†</sup>  <b>918</b> Introduction to Management<sup>†</sup>, <b>919</b> Principles of Management<sup>†</sup> or <b>920</b> Senior MSS Management<sup>†</sup>  <b>1010</b> Intro to DC Government Contracting </p> <p> <sup>†</sup> - Enrollment for these courses is restricted to MSS Employees Only  <sup>*</sup> - There are also more than 2000 eLearning courses offered free of charge to District employees via <a href="http://dchr.skillport.com">dchr.skillport.com</a> that MSS employees may find beneficial.  <sup>♦</sup> - See the full course catalog. There are additional courses that may be </p>



CAREER PATH	COURSE LIST <sup>†,*</sup>
<h1>EXECUTIVE LEADERSHIP</h1>	<p><b>901</b> Ethical Decision Making for Managers</p> <ul style="list-style-type: none"> <li>† - Enrollment for these courses is restricted to MSS Employees Only</li> <li>* - There are also more than 2000 eLearning courses offered free of charge to District employees via <a href="http://dchr.skillport.com">dchr.skillport.com</a> that MSS employees may find beneficial.</li> <li>◆ - See the full course catalog. There are additional courses that may be beneficial for executive leaders interested in enhancing their leadership skills (e.g., Performance Management, Giving and Receiving Feedback for Managers, etc.).</li> </ul>

# Available Programs

## Core Competency Development

- A core competency is a fundamental knowledge, ability, or expertise in a specific subject area or skill set. The District Government has identified five Core Competencies for all District employees and three for Supervisors and Managers (MSS). Use the table below to identify competencies and find courses that can be used to develop proficiency.

### **Communication**

- **Customer Service**
- **Goal Attainment**
- **MSS Core Competency-Management of Others**
- **MSS Core Competency - Operational & Strategic Planning**
- **MSS Core Competency - Leadership**
- **Job Knowledge**

## Connecting Learning to Core Competencies

Core Competency	DESCRIPTION
<b>Communication</b>	Presents ideas and information verbally and in writing in a clear, concise manner. Shares information with and informs others on a timely basis using appropriate and easily understood language. Able to articulate agency mission and goals.
<b>Customer Service</b>	Partners with internal and external customers to provide quality service. Demonstrates consistent and continual adherence to all prescribed District customer service goals and standards. Treats all customers in a professional and courteous manner.
<b>Goal Attainment</b>	Leverages knowledge of agency and District government vision, mission, and values to consistently execute duties and responsibilities. Capable of seeing the impact that day to day work has on the work of the team, agency, and District government overall.
<b>Accountability</b>	Demonstrates personal responsibility for ensuring the completion of work assignments as prescribed. Uses District supplies, equipment, vehicles, uniforms, technology, etc. in an efficient manner, and appropriately reuses and discards these items.
<b>Job knowledge</b>	Exhibits an understanding and knowledge of profession. Works to improve job knowledge by taking courses, becoming certified or licensed, maintaining certification or licensure, attending conferences, seminars, seeking out a mentor, etc.
<b>MSS Core Competency- Leadership</b>	Creates and nurtures a performance-based culture that supports efforts to realize the District government's mission and accomplish its goals. Inspires, motivates, and guides others, & partners with others to ensure goals are met
<b>MSS Core Competency- Operational &amp; Strategic Planning</b>	Contributes to the development, execution, and evaluation of the agency's strategic plan. Displays a keen awareness of and attention to short and long term goals, stakeholder interests, and exploring opportunities for cross-agency collaboration.
<b>MSS Core Competency- Management of Others</b>	Identifies potential in others. Provides ongoing feedback to improve performance. Encourages meaningful career development opportunities for staff. Conducts full scope of performance management responsibilities to ensure a well-functioning staff.

**Core Competency Development:**  
**(Relevant Courses)**

CORE COMPETENCY	COURSE LIST
<b>COMMUNICATION</b>	<p><b>304</b> Writing for Essential Communication <b>401</b> Setting Boundaries <b>501</b> Communicating Non-Defensively <b>502</b> Powerful Communication <b>503</b> Effective Presentation Skills</p>

CORE COMPETENCY	COURSE LIST
<h1>Customer Service</h1>	<ul style="list-style-type: none"> <li><b>302</b> Customer Service</li> <li><b>303</b> Customer Care Excellence-Act I</li> <li><b>303</b> Customer Care Excellence-Act II</li> <li><b>303</b> Customer Care Excellence-Act III</li> <li><b>303</b> Customer Care Excellence-Act IV</li> <li><b>303</b> Customer Care Excellence-Act V</li> <li><b>403</b> Personality-Myers Briggs</li> <li><b>405</b> Business Etiquette &amp; Professionalism</li> <li><b>408</b> Setting Boundaries</li> <li><b>500</b> Anger Management</li> <li><b>501</b> Communicating Non-Defensively</li> <li><b>505</b> Handling People with Tact &amp; Skills</li> <li><b>513</b> Curing the Negativity Virus</li> <li><b>913</b> Multigenerational Workplace</li> </ul>

CORE COMPETENCY	COURSE LIST
<b>Goal Attainment</b>	<p> <b>300</b> Critical Thinking  <b>504</b> Business Etiquette &amp; Professionalism  <b>508</b> Time Management  <b>514</b> Ethics Standards for DC Employees  <b>901</b> Ethical Decision Making  <b>908</b> Project Management  <b>911</b> Understanding the District's Budget  <b>1010</b> Intro. To DC Government Contracting  <b>003W</b> Ethics Webinar  <b>005W</b> GLBT Cultural Competency         </p>

CORE COMPETENCY	COURSE LIST
<b>Job Knowledge</b>	<p> <b>230</b> Overview of DC GIS  <b>232</b> ArcGIS  <b>234</b> Google (Earth) DC  <b>503</b> Effective Presentation Skills  <b>602</b> Progressive Discipline  <b>609</b> PeopleSoft-Reports/Queries  <b>610</b> PeopleSoft Eprofile Maintenance  <b>611</b> PeopleSoft/Position Mgmt. PILOT  <b>612</b> PeopleSoft e-Recruit/TAM  <b>702</b> Train the Trainer  <b>911</b> Understanding the District Budget  <b>912</b> Budgeting for Agency Operations         </p>

CORE COMPETENCY	COURSE LIST
<h1>Accountability</h1>	<p> <b>300</b> Critical Thinking  <b>308</b> Performance Management (ESS)  <b>309</b> Overview of Performance Mgmt. (MSS &amp; ESS)  <b>401</b> Mapping out your Career Path  <b>408</b> Setting Boundaries  <b>507</b> Sexual Harassment  <b>517</b> GLBT Cultural Competency  <b>905</b> Performance Management (MSS)  <b>908</b> Project Management  <b>915</b> Mid-Year Discussion &amp; PIP  <b>004W</b> Telecommuting Webinar         </p>



CORE COMPETENCY	COURSE LIST
<b>MSS</b> <b>Leadership</b>	<p> <b>512</b> Work it out: Solving People Problems at Work  <b>513</b> Curing the Negativity Virus  <b>900</b> Critical Thinking for Supervisors and Managers  <b>903</b> Management Dynamics  <b>917</b> Building High Performance Teams  <b>918</b> Introduction to Management  <b>919</b> Principles of Management  <b>1020</b> Contract Admin. Training  <b>1040</b> Creating Effective Statements of Work  <b>1180</b> DC Gov. P Card  <b>7100</b> PASS Buyer </p>

CORE COMPETENCY	COURSE LIST
<b>MSS</b> <b>Operational &amp; Strategic</b> <b>Planning</b>	<p> <b>900</b> Critical Thinking for Supervisors and Managers  <b>911</b> Understanding the District's Budget  <b>912</b> Budgeting for Agency Operations  <b>917</b> Building High Performance Teams </p>

CORE COMPETENCY	COURSE LIST
<b>MSS</b> <b>Management of Others</b>	<p> <b>308</b> Performance Management (ESS)  <b>309</b> Overview of Performance Mgmt. (MSS &amp; ESS)  <b>512</b> Work it Out: Solving People Problems at Work  <b>602</b> Progressive Discipline  <b>900</b> Critical Thinking for Supervisors and Managers  <b>915</b> Mid-Year Discussion &amp; PIP  <b>917</b> Building High Performance Teams  <b>918</b> Introduction to Management  <b>919</b> Principles of Management  <b>1180</b> DC Gov. P Card  <b>7100</b> PASS Buyer </p>

# Health and Wellness Series

These courses focus on improving employees' physical health and overall state of being. All courses in the Health and Wellness Series are open to all employees. Unless noted, no pre-requisites are necessary for these classes.

The Health and Wellness Series includes the following programs and courses:

Family and Friends CPR

Line Dancing

Emergency Planning/Home & Work

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## 100 Family and Friends CPR

**PeopleSoft Title:** CPR/First Aid

3 hours (1 three-hour day-0.3 CEUs)

### Description

The Family & Friends CPR course offers basic cardiopulmonary resuscitation (CPR) awareness training in a dynamic group environment. This course uses the research-proven Practice-While-Watching method to provide students with the most hands-on CPR practice time possible.

### Objectives

- Employees will learn how to use basic CPR in emergency situations.
- Employees will learn how to administer CPR to adults and children.
- Employees will learn how to apply and practice CPR techniques.

### Who Should Attend

Open to all employees

### Prerequisites

None

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## 103 Line Dancing

**PeopleSoft Title:** Line Dancing

1 hour

### Description

Line dancing is a great way to exercise, relieve stress, stimulate the mind & body and have fun. It also enhances healthy joints and flexibility. Learn how to have better rhythm and coordination. Develop a healthier lifestyle and lift your energy level and spirits.

### Objective

- Employees will learn to line dance.

### Who Should Attend

Open to all employees

### Prerequisites

None

## **101 CPR/First Aid (Certification)**

**PeopleSoft Title: CPR/First Aid (Certification)**

3.5 Hours

### **Description**

The Adult First Aid/CPR course incorporates the latest science and teaches students to recognize and care for a variety of first aid emergencies such as burns, cuts, scrapes, sudden illnesses, head, neck, back injuries, heat and cold emergencies and how to respond to breathing and cardiac emergencies for victims about 8 years and older.

### **Objective**

- **Successful students will receive a certificate for Adult First Aid/CPR valid for two years.**

### **Who Should Attend**

Open to all employees

### **Prerequisites**

None

# Computer Technology Training

The goal of computer application training at CLD is to help employees use the power of technology as a tool to work smarter, faster and more productively. Our commitment to keeping pace with change by investing in information technology also requires an investment in the ongoing development of employees' skills and knowledge.

CLD offers classroom training that encompasses most entry-level computer application in the Microsoft Office Suite. All courses are competency-based and are designed to help employees reach and maintain high levels of performance in their work environments.

CLD's Computer Technology Training section consists of three major components: the Personal Computer Applications (PCA) series, the Technical Computer Application Series and Online Training. The PCA series provides employees with the basic skills they need to effectively operate a personal computer in the workplace. The Technical Computer Application Series focuses on the District's Geographic Information Systems (DC GIS) program by providing District government employees with the skills they need to use geographic information systems (GIS) in the workplace. The Online Training component provides employees with the opportunity to take basic and advanced courses over the Web at times convenient to them. Training modules include computer desktop and advanced courses, as well as financial, project management, customer service, professional, and management development courses

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## **2010A1 Microsoft Access 2010—Introductory Level**

**PeopleSoft Title: Access 2010 - Level I**

6 hours (1 six-hour day=0.6 CEUs)

### **Description**

Employees will learn the basic skills necessary to begin using Microsoft Access 2010. They will design and create databases, tables, queries, forms and reports.

### **Objectives**

- Understand database concepts and terminology and explore the Microsoft Office Access 2007 environment.
- Build a new database with related tables.
- Manage the data in a table.
- Query a database using different methods.
- Design forms.
- Generate reports.

### **Who Should Attend**

Any employee who wants to get the most out of using Access 2010

### **Prerequisites**

Familiarity with Microsoft Windows 98, 2000, NT or XP

## 2010A2 Microsoft Access 2010—Intermediate Level

### PeopleSoft Title: Access 2010 - Level II

6 hours (1 six-hour day–0.6 CEUs)

#### Description

Employees will learn intermediate-level operations of the Microsoft Access program. This course is for individuals whose job responsibilities include maintaining data integrity; handling complex queries, forms and reports; and sharing data between Access and other applications. This course is also a prerequisite to taking more advanced courses in Access 2007.

#### Objectives

- Modify the design and field properties of a table to streamline data entry and maintain data integrity.
- Retrieve data from tables using joins.

- Create flexible queries to display specified records, allow for user-determined query criteria and modify data using queries.

#### Who Should Attend

Any employee who wants to get the most out of using Access 2007.

#### Prerequisites

Microsoft Access 2010—Introductory Level

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## 2010A3 Microsoft Access 2010—Advanced Level

### PeopleSoft Title: Access 2010 - Level III

6 hours (1 six-hour day–0.6 CEUs)

#### Description

Employees will extend their knowledge into some of the more specialized and advanced capabilities of Microsoft Access by structuring existing data, writing advanced queries, working with macros, enhancing forms and reports and maintaining a database.

#### Objectives

- Structure existing data.
- Write advanced queries.
- Simplify tasks with macros.
- Make reports more effective.
- Maintain an Access database.

#### Who Should Attend

Employees who understand the basics of creating and using data objects, including tables, queries, forms and reports

#### Prerequisites

Microsoft Access 2010—Intermediate Level

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## 2010E1 Microsoft Excel 2010—Introductory Level

### PeopleSoft Title: Excel 2010 - Level I

6 hours (1 six-hour day–0.6 CEUs)

#### Description

In this series beginning and intermediate Microsoft Excel users will learn about creating and editing spreadsheets, what is new in the 2010 version, the Excel interface, navigating, editing and working with text, values and formulas, printing, formatting, creating charts and databases and using images and hypertext in a spreadsheet.

**Objectives**

- Create a spreadsheet.
- Manage worksheets.
- Create charts and databases.
- Learn hypertext and other tips.

**Who Should Attend**

Any employee who wants to get the most out of using Excel 2010

**Prerequisites**

None

**2010E2 Microsoft Excel 2010—Intermediate Level****PeopleSoft Title: Excel 2010 - Level II**

6 hours (1 six-hour day–0.6 CEUs)

**Description**

Employees will learn the skills and concepts necessary to work with Microsoft Excel to create templates, sort and filter data, import and export data, analyze data and work with the program on the Web.

**Objectives**

- Enhance the workbook.
- Automate workbook creation by using templates.
- Analyze data by using pivot tables and pivot charts.
- Work with graphic objects.
- Calculate with advanced formulas.
- Sort and filter data.

**Who Should Attend**

Employees with Microsoft Excel 2010—Introductory level experience who understand data types (text, numbers and formulas)

**Prerequisites**

Microsoft Excel 2010—Introductory Level

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**2010E3 Microsoft Excel 2010—Advanced Level****PeopleSoft Title: Excel 2007 - Level III**

6 hours (1 six-hour day–0.6 CEUs)

**Description**

Employees will extend their knowledge into some of the more specialized and advanced capabilities of Microsoft Excel by automating some common tasks, applying advanced analysis techniques to more complex data sets, collaborating on worksheets with others and sharing Excel data with other applications.

**Objectives**

- Increase productivity and improve efficiency by streamlining workflow.
- Collaborate with others using workbooks.
- Work with multiple workbooks.
- Use Excel with the Web.
- Structure workbooks with XML.

**Who Should Attend**

Employees who understand basic and intermediate levels of Excel 2010

**Prerequisites**

Microsoft Excel 2010—Intermediate Level

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**2010OT Microsoft Outlook 2010—Introductory Level****PeopleSoft Title: Microsoft Outlook 2010**



6 hours (1 six-hour day–0.6 CEUs)

### **Description**

In the Microsoft Outlook 2010 series of courses employees learn how to use the major components of the Outlook 2010 program: Mail, Calendar, Contacts, Tasks and Notes. Topics include navigating between Outlook modules and reading, sending, customizing and organizing e-mail messages. Employees will also find out how to schedule appointments, add and use information about contacts and create tasks and notes. In addition, they will learn about the collaboration, security and personalization features of Outlook 2010.

### **Objectives**

- Learn how to use the basic features of Outlook 2010.
  - Manage messages.
- Personalize Outlook and learn other tips.

### **Who Should Attend**

Any employee who wants to get the most out of using Outlook 2010

### **Prerequisites**

Familiarity with Microsoft Windows 98, 2000, NT or XP

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## **2010PP Microsoft PowerPoint 2010—Introductory Level**

### **PeopleSoft Title: Microsoft PowerPoint 2010**

6 hours (1 six-hour day–0.6 CEUs)

### **Description**

In the PowerPoint 2010 series beginning and intermediate PowerPoint users will learn about creating and editing presentations and individual slides, outlining presentations and printing presentations. They will also learn topics such as formatting presentations and slides and using masters, color schemes and templates. Employees will find out how to incorporate pictures, clip art, sound, video and animation into a presentation. Finally, employees will learn to use PowerPoint with the Internet and when collaborating with others.

### **Objectives**

- Receive an introduction to PowerPoint.
- Maximize presentation effectiveness.
- Use color, masters and templates.
- Use drawings, charts, sound and video.
- Use animation, Web pages and collaboration.

### **Who Should Attend**

Any employee who wants to get the most out of using PowerPoint 2010

### **Prerequisites**

Experience with Microsoft Windows 2000 and XP and familiarity with word processing programs such as Microsoft Word

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## **2010PP2 Microsoft PowerPoint 2010— Introductory Level**

### **PeopleSoft Title: Microsoft PowerPoint 2010-Level II**

6 hours (1 six-hour day–0.6 CEUs)

#### **Description**

Employees will enhance their presentation by using features that will transform it into a powerful means of communication. Employees will customize the PowerPoint interface to suit your requirements and use features to create dynamic and visually appealing presentations. Employees will then finalize a presentation and secure it to authenticate its validity.

#### **Objectives**

- Customize the PowerPoint environment.
- Customize a design template.
- Add SmartArt graphics to a presentation.
- Add special effects to a presentation.
- Customize a slide show.
- Collaborate on a presentation.
- Secure and distribute a presentation

#### **Who Should Attend**

Employees who have some PowerPoint management experience and are familiar with PowerPoint. **This class will not be available until FY'15, 2<sup>nd</sup> quarter.**

#### **Prerequisites**

Microsoft PowerPoint 2010 Level 1 is required.

## **2010PJ Microsoft Project 2010—Introductory Level**

### **PeopleSoft Title: Microsoft Project 2010**

6 hours (1 six-hour day–0.6 CEUs)

#### **Description**

Employees will learn the basics of Microsoft Office Project 2010. The course includes how to set up a project, manage project files, create a task list, schedule tasks, view a schedule, define and assign resources and costs, track a project, analyze progress, and revise a schedule.

#### **Objectives**

- Identify the steps involved in project planning and how project management software can be helpful.
- Plan a project using Microsoft Project 2007.
- Link tasks effectively and work with time constraints.
- Assign resources and their work schedules to task.
- Effectively use the different views and reports available in Microsoft Project 2007.

#### **Who Should Attend**

Employees who have some project management experience and are familiar with terms such as Gantt chart, task, critical path and resource, although no knowledge of Microsoft Project 2010 is required

#### **Prerequisites**

A good understanding of formal project management terminology, tools and techniques

## **2010P2 Microsoft Project 2010—Introductory Level**

### **PeopleSoft Title: Microsoft Project 2010- Level II**

6 hours (1 six-hour day–0.6 CEUs)

#### **Description**

.This course is designed for a person who has an understanding of project management concepts, who has the basic skills to create and modify project plans using Microsoft Project 2010, and who needs to use Microsoft Project 2010 to manage and customize those plans through the implementation stage of a project.

#### **Objectives**

- Exchange project plan data with other applications.
- Update a project plan.
- Manage project costs.
- Report project data visually.
- Reuse project plan information.
- 

#### **Who Should Attend**

Employees who have some project management experience and are familiar with terms such as Gantt chart, task, critical path and resource, although no knowledge of Microsoft Project 2010 is required

#### **Prerequisites**

Microsoft Project 2010-Level1 is required.

## **2010PB Microsoft Publisher 2010—Introductory Level**

### **PeopleSoft Title: Microsoft Publisher 2010**

6 hours (1 six-hour day–0.6 CEUs)

#### **Description**

Employees will learn how to use Microsoft Publisher 2010 to create and publish a wide variety of publications for desktop printing, commercial printing, e-mail distribution or viewing on the Web.

#### **Objectives**

- Create a one-page publication.
- Modify a publication's layout and structure.
- Edit content in the publication.
- Format a publication.
- Identify the options for distributing a publication.

#### **Who Should Attend**

Open to all employees

#### **Prerequisites**

Experience with personal computers, a Windows environment and word processing

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## **2010W1 Microsoft Word 2010—Introductory Level**

### **PeopleSoft Title: Word 2010 - Level I**

6 hours (1 six-hour day–0.6 CEUs)

#### **Description**

Employees will learn the basic skills necessary to begin using Microsoft Word 2010.

#### **Objectives**

- Create a document.
- Edit documents by locating and modifying text.
- Add tables and graphic elements to a document.
- Proof documents for accuracy.

#### **Who Should Attend**

Employees who understand basic concepts involved in working with a personal computer; no prior knowledge of Word is assumed

#### **Prerequisites**

Experience with MS Windows XP

## **2010W2 Microsoft Word 2010—Intermediate Level**

### **PeopleSoft Title: Word 2010 - Level II**

6 hours (1 six-hour day–0.6 CEUs)

#### **Description**

Employees will learn the intermediate features of Microsoft Word 2010.

#### **Objectives**

- Manage lists.
- Present a professional appearance to documents by
- Customize styles for document elements.
- Automate common tasks.
- Perform mail merges.

#### **Who Should Attend**

Employees with Microsoft Word 2010—Introductory Level experience

#### **Prerequisites**

Microsoft Word 2010—Introductory Level

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## **2010W3 Microsoft Word 2010—Advanced Level**

### **PeopleSoft Title: Word 2010 - Level III**

6 hours (1 six-hour day–0.6 CEUs)

#### **Description**

Employees will learn the advanced features of Microsoft Word 2007.

#### **Objectives**

- Use Microsoft Office Word 2007 with other programs.
- Collaborate on documents.
- Manage document versions.
- Add reference marks and notes.

#### **Who Should Attend**

Employees with Microsoft Word 2010—Intermediate Level experience

#### **Prerequisites**

Microsoft Word 2010—Intermediate Level

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## 2010V1 Microsoft Visio 2010—Introductory Level

### PeopleSoft Title: Microsoft Visio 2010 - Level I

6 hours (1 six-hour day–0.6 CEUs)

#### Description

This course is designed for persons who have an understanding of the basic workflow and the concept of end-to-end flowcharting. Upon successful completion of this course, students will be able to: Become familiar with the Visio interface and create a basic Visio document, create a route map by using Visio features to work with shapes and text, modify, format, and arrange shapes to enhance a basic diagram, create process diagrams, represent an organization hierarchy as a Visio diagram.

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## 2010V2 Microsoft Visio 2010—Intermediate Level

### PeopleSoft Title: Microsoft Visio 2010 - Level II

6 hours (1 six-hour day–0.6 CEUs)

#### Description

This course is designed for a person who has an understanding of the basic workflow and the concept of end-to-end flowcharting. You will create custom elements and a custom template, represent external data as a drawing, and share your work with others.

#### Objectives

- Create a custom shape.
- Design a custom stencil.
- Design styles and templates.
- Design a floor plan.
- Represent external data in Visio.
- Share your work.

#### Who Should Attend

Employees with Microsoft Visio 2010—Introductory Level experience

#### Prerequisites

Microsoft Visio 2010—Introductory Level 1

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## 2010SP Microsoft SharePoint Foundations 2010—Introductory Level

### PeopleSoft Title: SharePoint 2010-Level I

12.0 hours (2 six-hour day–0.12 CEUs)

#### Description

This course is designed for individuals who will need to access information on a Microsoft SharePoint team site or for individuals who may need to create and manage a team site.

#### Objectives

- identify basic functions of collaboration technology and Microsoft SharePoint Foundation 2010 team sites.
- Add and modify list items and work with list views

- Add, edit, and share documents across libraries and wikis
- Communicate and collaborate with team members
- Work remotely with SharePoint content
- Customize your SharePoint environment
- Create a team site

#### **Who Should Attend**

Employees with Power use familiarity with at least one computer technology series.

#### **Prerequisites**

None

## **2010AD Microsoft Adobe InDesign—Introductory Lev**

### **PeopleSoft Title: Adobe InDesign-Level I**

12.0 hours (2 six-hour day–0.12 CEUs)

#### **Description**

InDesign produces the best designed publications in the world for print, PDF distribution and now EPUB and tablets. Learn to use InDesign to create marketing materials that transform your organizations communications. Learn to create proposals that sizzle, catalogs that sell, and top notch magazines, newsletters and documents of all sorts. In this beginning course, you will learn type controls, graphics file management, layers and document setup and more as you become a capable and effective InDesign literate professional.

#### **Objectives**

- Navigating within InDesign
- Creating and Formatting Text
- Working with Layers
- Adding Graphics
- Working with Color
- Working with Master Pages
- Formatting with Styles
- Creating and Editing Tables
- Output and PDF Exporting
- 

#### **Who Should Attend**

This class is appropriate for novice to intermediate level users of InDesign. It is expected that users have a basic understanding of why and how they expect to use InDesign for publishing their documents. **This class will not be available until FY'15, 2<sup>nd</sup> quarter.**

# Technical Computer Application Series

The current courses offered in the Technical Computer Application (TCA) Series focus on the District of Columbia Geographic Information Systems (DC GIS) program by providing District government employees with the skills they need to use geographic information systems (GIS) in the workplace. DC GIS includes more than 240 digital maps and associated databases. Collectively, DC GIS maps and data form a detailed knowledge base that crosses agency boundaries and

supports a wide variety of applications including homeland security, economic development, environmental protection, government operations, law enforcement, policy analysis, public works, public health, transportation and urban planning.

The TCA Series includes the following courses:

Overview of DC GIS Using ArcGIS  
ArcGIS  
Google DC

## 230 Overview of DC GIS Using ArcGIS

### PeopleSoft Title: Overview of DC GIS - ArcGIS

6 hours (1 six-hour day=0.6 CEUs)

#### Description

Through this fundamental overview of geographic information system-based DC GIS resources, employees will receive an introduction to using the applications and data.

#### Objectives

- Receive an overview of DC GIS usage within the District government, including examples of what District agencies are doing with the technology.
- Receive an introduction to DC GIS, including organizational structure, federated data model and logging onto DC GIS.
- Learn how to use DC GIS and find resources on <http://DCGIS.in.dc.gov>
- Understand the purpose and goals of the DC GIS Steering Committee.
- Understand geospatial services provided by the OCTO GIS Group.
- Understand geospatial services provided by the Office of Planning.
- Become familiar with the DC GIS federated data model.
- Understand DC GIS geospatial Web services.
- Gain an understanding of major DC GIS

data sets, including addresses, planimetrics, imagery, real property and transportation.

- Use the DC Atlas Web-based solution and the DC Guide to Web-based solutions.
- Become familiar with DC Stat Neighborhood View.

#### Who Should Attend

Any employee who is interested in using GIS

#### Prerequisites

Experience with Microsoft Windows 98, 2000, NT or XP and good keyboard and mouse skills

## **232 ArcGIS**

### **PeopleSoft Title: ArcGIS**

12 hours (2 six-hour days–1.2 CEUs)

#### **Description**

Employees receive a customized introduction to ESRI's ArcGIS desktop mapping software, focused on District data and applications. They will learn fundamental GIS concepts and how to query a GIS database, manipulate tabular data, edit spatial and attribute data and present data clearly and efficiently using maps and charts.

#### **Objectives**

- Receive an introduction to DC GIS, including organizational structure, federated data model, logging onto DC GIS and finding resources on <http://DCGIS.in.dc.gov>.
- Receive an overview of ArcGIS, including capabilities and applications, interacting with the interface and basic display.
- Understand data concepts, including representing spatial data and descriptive information.
- Understand major DC GIS data sets, including addresses, planimetrics, imagery, real property and transportation.
- Learn about ArcGIS software components, such as ArcMap™, ArcCatalog™, ArcTools™ and associated extensions.
- Become familiar with spatial coordinate systems used by DC GIS.
- Learn how to query data by selecting and identifying features and creating reports and graphs.

#### **Who Should Attend**

Employees who have taken the overview course and are interested in a more in-depth understanding of ESRI's ArcGIS application

#### **Prerequisites**

Overview of DC GIS Services Using ArcGIS; Microsoft Windows 98, 2000, NT or XP

## **234 Google (Earth) DC**

### **PeopleSoft Title: Goggle (Earth) DC**

6 hours (1 six-hour day–0.6 CEUs)

#### **Description**

This stand-alone course provides an introduction to Google DC, the District's customized version of Google Earth. Employees will learn how various agencies in the District are using Google DC to assist with resource management. Employees will also learn to use Google DC to visualize existing DC GIS data sets and their own data.

#### **Objectives**

- Receive an introduction to Google DC.
- Learn how agencies are using Google DC.
- Explore the Google DC interface.
- Use Google DC.
- Learn about the future of Google DC.

#### **Who Should Attend**

Employees interested in learning how to use Google DC

#### **Prerequisites**

None



# Workplace Essentials Series

The Workplace Essentials Series provides courses that focus on improving employees' basic skills in customer service, written communication and analytical reasoning skills. All courses use adult learning principles and employees have ample opportunity to learn new skills and practice them in class.

The Workplace Essentials Series includes the following courses:

Critical Thinking

Providing Quality Customer Service in Government

Writing for Essential Communication

## 300 Critical Thinking

**PeopleSoft Title: Critical Thinking**

6 hours (1 six-hour day=0.6 CEUs)

### Description

Critical thinking is based conceptually on the ancient Greek ideal of "living an examined life." Those who use these skills empower themselves to achieve a more practical, more logical and less stressful way of living. Through this high-impact program, employees will learn the insights, processes and applications of self-examination and improvement that will lead to greater confidence, productivity and mental alertness.

### Objectives

- Sharpen analytical and cognitive thinking skills.
- View circumstances from a broader perspective.
- Evaluate, question and adjust logic and reasoning.
- Understand types of thinking and how to use each one.
- Dissect problems, assess alternatives and create and implement plausible solutions.

### Who Should Attend

Open to all employees

### Prerequisites

None

## 302 Providing Quality Customer Service in Government

### PeopleSoft Title: Customer Service

6 hours (1 six-hour day–0.6 CEUs)

#### Description

High-quality customer service is critical for every organization. This course provides the framework for outstanding customer service techniques and best practices. Employees will learn different methodologies and acquire tools and tips to ensure that customers are impressed with the efficiency and timeliness of the service they receive and the level of professionalism with which District government employees provides service. Employees will learn about attitudes and perceptions and will take a realistic look at the day-to-day workplace.

#### Objectives

- Enhance the ability to handle difficult customers and situations.
- Learn how to apply flexibility and common sense so that working “by the book” does not preclude satisfying the customers.
- Understand the “real” human needs and concerns of customers who contact District agencies for assistance.
- Obtain tips on treating customers with the same degree of courtesy and respect, regardless of the circumstances.

#### Who Should Attend

Open to all employees

#### Prerequisites

None

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## 304 Writing for Essential Communication

### PeopleSoft Title: Writing for Essential Comm

2-day class - 12 hours (2 six-hour day–1.2 CEUs)

#### Description

This course is a two day course designed to apply the techniques learned in previous writing classes. Participants will learn the rules and tools for getting written words across with impact and style. In this class, participants will learn how to make more visually appealing documents and prevent typical business writing errors. In addition, participants will develop skills to communicate more clearly in one-on-one or group interactions by understanding their communication style and how to use their professional voice.

#### Objectives

Upon completion of this class, participants will be able to:

- Demonstrate a strong understanding of grammar rules.
- Understand the proper use of common punctuation.
- Understand the purpose for writing.
- Learn to draft clear, concise and complete documents.
- Understand the DC Government format for letters and memos.
- Familiarize self with etiquette and Do's and Don'ts of writing.

#### Who Should Attend

Open to all employees

#### Prerequisites

Recommended prerequisite courses are Fundamental Sentence Structures, Complex Sentence Structures, and Advanced Grammar (DCHR e-Learning Courses)

# Career and Personal Development Series

The Career Development Series focuses on providing courses and seminars to assist employees with their career development and professional growth. These courses are open to all employees.

The Career Development Series includes the following courses:

Understanding Your Personality Type: Using the Myers-Briggs Type Indicator®

Work-Life Effectiveness

Business Etiquette & Professionalism

Setting Boundaries

Ranking Factors

## **403 Understanding Your Personality Type: Using the Myers-Briggs Type Indicator®**

**PeopleSoft Title: Personality - Myers-Briggs**

3 hours (1 three-hour day–0.3 CEUs)

### **Description**

The Myers-Briggs Type Indicator (MBTI) is an indispensable tool to help employees improve their understanding of themselves—their strengths and possible areas of weaknesses—as well as the personality types of their supervisor and co-workers.

### **Objectives**

- Complete the MBTI assessment instrument.
- Learn about the fundamentals of their personality type.

### **Who Should Attend**

Open to all employees

### **Prerequisites**

None

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## **404 Work-Life Effectiveness**

**PeopleSoft Title: Work-Life Effectiveness**

3 hours (1 three-hour day–0.3 CEUs)

### **Description**

Work-Life Effectiveness applies to all employees, whether they are baby boomers or generation X or Y. Demanding schedules and life's personal responsibilities frequently leave people feeling frustrated with no sense of control and productivity at work or home. In the past, this topic was not as important as it is today because people were often able to focus primarily on one major role in their life (for example, work outside of the home or stay at home) rather than juggle several combined roles that are prevalent today (for example, busy professional working parent). They will explore ways to align the working relationships among the various generations in the District government.

### **Objectives**

- Identify how your time is spent.
- Understand how planning and prioritizing improve productivity in work and life.
- Learn strategies to integrate work and life responsibilities.

### **Who Should Attend**

Open to all employees

### **Prerequisites**

None

## **405 Business Etiquette & Professionalism**

### **PeopleSoft Title: Business Etiquette & Prof.**

3 hours (1 three-hour day–0.3 CEUs)

#### **Description**

The way employees act dictates others' perceptions of them and, ultimately, how they perceive themselves. Etiquette, attitude, appearance, and body language are just a few of the things that influence the positive or negative image they project. Employees will explore key aspects of business etiquette to create a successful professional image that attracts respect and elicits action.

#### **Objectives**

- Understand what a professional image is and how to reshape yours for the best results.
- Understand the elements of etiquette appearance, body language, nonverbal communication and a positive, inviting attitude.
- Identify opportunities in your professional image.

#### **Who Should Attend**

Open to all employees

#### **Prerequisites**

None

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## **408 Setting Boundaries**

### **PeopleSoft Title: Setting Boundaries**

3 hours (1 three-hour day–0.3 CEUs)

#### **Description**

The purpose of *setting boundaries* is to protect and take care of ourselves. We need to be able to tell other people when they are acting in ways that are not acceptable to us. It is impossible to have healthy relationships, professional or personal, without communicating directly and honestly. This course will teach you how to set boundaries with people in a clear, direct, and non-threatening way.

#### **Objectives**

- Learn to strengthen your internal boundaries.
- Work to overcome your "guilt" in setting boundaries.
- Learn to conquer your resistance when focusing on yourself.
- Finding support in setting boundaries.

#### **Who Should Attend**

Open to all employees

#### **Prerequisites**

None

## **410 Ranking Factors**

### **PeopleSoft Title: Ranking Factors**

3 hours (1 three-hour day–0.3 CEUs)

#### **Description**

This training session will assist and provide participants with the tools necessary to complete Ranking Factors, also known as KSA's. The tools and the techniques discussed will assist participants in acquiring a better understanding and simplified method in reading, understanding and writing Ranking Factors, as well as the importance of properly filling out the DC2000.

#### **OBJECTIVES**

Upon completion of this course participants will:

- Identify and understand importance of DC2000.
- Identify what Ranking factors/KSA definitions.
- Understand rating and ranking system.
- Identify the STAR method.
- Write effective responses.

#### **Who Should Attend**

Open to all employees

#### **Prerequisites**

None

## **608 Job Science**

### **PeopleSoft Title: HR Job Science (HR Staff Only)**

3 hours (1 three-hour day–0.3 CEUs)

#### **Description**

This course is for HR professionals ONLY with responsibility for staffing and recruitment functions for their respective agency. Please do not register for this course if you are not an HR professional or perform HR duties

#### **Who Should Attend**

Open to HR Professionals only.

#### **Prerequisites**

None

# Organizational Skills Series

The Organizational Skills Series courses are designed to provide employees with an understanding of the current issues they face in today's organizations and to teach skills that will help them operate effectively. The courses in this series are open to all employees.

The Organizational Skills Series includes the following courses:

Anger Management  
Communicating Non-Defensively  
Developing Powerful Communication and Listening Skills  
Effective Presentation Skills  
Effective Time Management Skills  
Handling People With Tact and Skill  
Sexual Harassment (Equal Employment Opportunity and Confronting Harassment in the Workplace)  
Thinking Outside of the Box  
Understanding Stress and How to Manage It  
Violence and Safety in the Workplace  
Ethics Standards for DC Employees  
Ethics Webinar  
Work It Out: Solving People Problems at Work  
Curing the Negativity Virus  
Multi-Generation Appreciation in the Workplace  
MBTI & Teams

## 500 Anger Management

**PeopleSoft Title: Anger Management**

6 hours (1 six-hour day=0.6 CEUs)

### Description

Anger has many faces, from mild annoyance to full-blown rage. It is also a completely normal, usually healthy human emotion that, when not expressed appropriately, can become very destructive and lead to problems on the job, at home and with employees' health. Anger can also make employees feel as though they are at the mercy of an unpredictable and powerful emotion. Employees will learn to understand their emotions and control their anger.

### Objectives

- Learn to identify the stages of anger.
- Understand what anger is and what triggers it.
- Employ strategies that help you control your anger.
- Discover other outlets for your anger.

### Who Should Attend

Open to all employees

### Prerequisites

None

## 501 Communicating Non-Defensively

### PeopleSoft Title: Communicating Non-Defensively

6 hours (1 six-hour day–0.6 CEUs)

#### Description

Employees sometimes express an opinion that leads others to become defensive or hostile, even though they did not mean it personally. Many people have reasons for believing they are being attacked. Defensive behavior can lead to hurt feelings, arguments, and hostilities and often affects a variety of relationships. The defensiveness chain that is created impairs communication and reduces productivity. Employees will learn five essential skills that promote a productive work environment. Employees will gain a clear understanding of why all people are naturally defensive, learn the symptoms and consequences of inappropriate defensiveness and learn how to disengage from a defensive position. Employees also will learn how to empathize with and disarm a defensive person, how to inquire and focus on the issues, how to non-defensively disclose their own needs and goals and depersonalize the issues.

#### Objectives

- Recognize the signs of defensiveness in yourself and others.
- Understand how defensiveness can result in a *Defensiveness Chain*.
- Take responsibility for the way you communicate by improving your self-esteem and refraining from blaming others

#### Who Should Attend

Open to all employees

#### Prerequisites

None

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## 502 Developing Powerful Communication and Listening Skills

### PeopleSoft Title: Powerful Communication

6 hours (1 six-hour day–0.6 CEUs)

#### Description

The ability to communicate more effectively is often an undervalued skill. When employees' communication skills are ineffective, trust, teambuilding and performance are just a few of the many essential competencies and qualities of their lives that are compromised. Listening is easy, although many employees use only one-third of their listening capacity, but understanding is challenging. Employees will learn to expand their listening skills to capitalize on their ability to truly understand the message. They will also learn how to process greater amounts of information, retain more, read between the lines and learn how to maximize communication skills for maximum results.

#### Objectives

- Assess your ability to listen and retain information.
- Learn and strengthen habits for active listening.

- Identify listening barriers.
- Identify effective communication techniques.

#### Who Should Attend

Open to all employees

#### Prerequisites

None

### **503 Effective Presentation Skills**

#### **PeopleSoft Title: Presentation Skills**

12 hours (2 six-hour days–1.2 CEUs)

##### **Description**

Employees will learn the skills necessary to prepare and deliver lively presentations. They will master methods for speaking with authority and enthusiasm. They will learn how to organize their thoughts and data for maximum effect and how to develop eye-catching visual aids. Employees will also learn how to use nonverbal communication effectively.

##### **Objectives**

- Build rapport and credibility with the audience.
  - Answer questions effectively.
  - Motivate audiences to action.
  - Develop audio-visual aids.
  - Use effective body language, gestures and eye contact.
- 

##### **Who Should Attend**

Open to all employees

##### **Prerequisites**

None

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### **504 Effective Time Management Skills**

#### **PeopleSoft Title: Time Management**

3 hours (1 three-hour day–0.3 CEUs)

##### **Description**

Employees will learn simple, practical techniques to help them develop and implement effective time management skills. These techniques will show them how to identify and focus on the activities that give them the greatest returns. Investing in these time management activities will actually save them time, helping them work smarter, not harder. These same techniques will help employees overcome their work overload—a key source of stress. They will also learn about goal setting, a vitally important skill for deciding what they want to achieve with their life.

##### **Objectives**

- Learn strategies to plan and prioritize your workload.
- Learn to organize and set goals.
- Learn skills in decision making, problem solving and delegating.

##### **Who Should Attend**

Open to all employees

##### **Prerequisites**

None



## **505 Handling People With Tact and Skill**

### **PeopleSoft Title: Handling People With Tact**

6 hours (1 six-hour day–0.6 CEUs)

#### **Description**

Participants will gain insight into how to communicate appropriately in sensitive situations and how to convey information in more sensitive and diplomatic ways. You will also learn to apply techniques to defuse difficult people and gain their respect.

#### **Objectives**

- Understand methods for communicating sensitive information.
- Learn how to defuse difficult people.
- Identify effective skills, techniques, tools, and tips for dealing with difficult people in a professional and effective manner.

#### **Who Should Attend**

Open to all employees

#### **Prerequisites**

None

## **507 Sexual Harassment (Equal Employment Opportunity and Confronting Harassment in the Workplace)**

### **PeopleSoft Title: Sexual Harassment/Diversity**

3 hours (1 three-hour day–0.3 CEUs)

#### **Description**

This course will cover District civil rights/human rights laws and briefly detail the impact of federal law. The course will also discuss conduct which may lead to a sexual harassment claim. Finally, the instructor will discuss employee and agency responsibilities in confronting discrimination in the workplace.

#### **Objectives**

Understanding of:

- What constitutes sexual harassment, including the different types.
- District laws, regulations, and policies regarding sexual harassment.
- Employee and employer rights and responsibilities regarding sexual harassment.
- Procedures for reporting sexual harassment.
- Strategies for preventing sexual harassment.
- Suggestions on how to conduct a sexual harassment investigation.

#### **Who Should Attend**

Open to Managers only

#### **Prerequisites**

None

Understanding of:

- What diversity means and why it is important.
- Stereotypes and bias and their impact on your organization.
- The mission of the Office of Human Rights (OHR).
- The local and federal equal employment opportunity laws.

## **509 Understanding Stress and How to Manage It**

### **PeopleSoft Title: Understanding Stress**

6 hours (1 six-hour day–0.6 CEUs)

#### **Description**

In today's hectic world, stress is an inevitable emotion that affects employees personally and professionally. Because stress inducers cannot be avoided, employees need to develop tools and mechanisms to help them better manage stress. Participants will learn to understand their stress inducers and their tolerance for stress. They will explore the physiology of stress and means of managing stress to reduce it or prevent it from reaching unhealthy levels.

#### **Objectives**

- Understand your stress inducers.
- Understand the physiology of stress.
- Learn techniques to manage stress.
- Eliminate negative thinking.
- Tips to decrease stress in your life—both

#### **Who Should Attend**

Open to all employees

#### **Prerequisites**

None

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## **511 Ethics Standards for DC Employees**

### **PeopleSoft Title: Ethics Standards—DC Employees**

3 hours (1 three-hour day–0.3 CEUs)

#### **Description**

Employees may wonder if it is okay for a consultant to pay for their lunch or if they can get into trouble for accepting a fruit basket or sports tickets that someone sends them. Employees will learn about District government employee conduct regulations, laws governing ethics, acceptable behavior and potential ethical pitfalls for District government employees.

#### **Objective**

- Understand the rules governing District government employee conduct.

#### **Who Should Attend**

Open to all employees

#### **Prerequisites**

None

## **003W Ethics Webinar**

### **PeopleSoft Title: Ethics Webinar**

#### **Description**

Welcome to the Ethics Standards webinar! This course is designed to educate employees of the District of Columbia Government on the 10 core principles of the Ethics Pledge. Upon completion of the Ethics Standards webinar, you are encouraged to take the Ethics Pledge through PeopleSoft

(Employee Self- Service). You are encouraged to download the Ethics Manual and review it in its entirety:

<http://oag.dc.gov/DC/OAG/Information+to+Help+You/Ethical+Standards+for+DC+Gov>

## **512 Work It Out: Solving People Problems at PeopleSoft Title: Work It Out**

6 hours (1 six-hour day–0.6 CEUs)

### **Description**

Believe it or not, if you change your approach most conflicts can be resolved more effectively and with less stress, tension, anxiety, and fear. Participants will learn successful, time-tested techniques to better manage conflicts and confrontations so they can diffuse issues before they escalate into destructive situations.

### **Objectives**

- Understand the principles of communication, interaction, and conflict.
- Identify healthy and unhealthy aspects of conflict and confrontation.
- Re-direct unhealthy conflict and confrontation into healthy, productive, problem-solving.

### **Who Should Attend**

Open to all employees

### **Prerequisites**

None

### **Who Should Attend**

Open to all employees

### **Prerequisites**

None

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## **515 Multi-Generation Appreciation in the Workplace**

### **PeopleSoft Title: Multi-Generation Appreciation**

3 hours (1 three-hour day–0.3 CEUs)

### **Description**

Participants will learn about the four generations in today's workplace and explore ways to better communicate and interact with each generation.

### **Objectives**

- Define the four generations that comprise today's workplace and their unique demographics.
- Develop an understanding and appreciation of generational differences and strengths.
- Discover how to bring all employees into the mix by accepting them for their abilities – not their appearance.

### **Who Should Attend**

Open to all employees

### **Prerequisites**

None

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## **517 MBTI & Teams**

### **PeopleSoft Title: MBTI & Teams**

3 hours (1 three-hour day–0.3 CEUs)

### **Description**

In today's changing world of work, teams are becoming increasingly varied and complex. This workshop presents a framework designed to cut through the complexity and enable teams to

function more productively. The MBTI tool is a natural for this task because it is based on the premise that we all have unique gifts to offer and challenges to overcome. We will address six core issues affecting teams: *communication, culture, leadership, change, problem solving/conflict resolution, and stress.*

**Objectives**

- Learn to value and work with the strengths of others.
- Align an individual's MBTI preferences to particular team tasks.
- Identify team assets and blind spots.

**Who Should Attend**

Open to all employees

**Prerequisites**

Understanding Your Personality Type: MBTI—administered to your specific agency team. Special arrangements are made by contacting Steven Conley, 202-442-9664.

# Human Resources Development Series

DCHR's Human Resources Development Series offers a variety of learning opportunities for District human resources (HR) professionals. Although the courses are designed primarily for HR personnel who must acquire expertise or stay current in their career field, other employees can benefit from the instruction. Some courses are specifically designed to help managers and supervisors understand and manage their HR responsibilities. Other courses address the human resource needs of organizations.

The Human Resources Development Series includes the following courses:

Human Resource Management—EEO/Diversity (*Supervisors and Managers only*)

Interviewing Techniques for Managers

DC Family Medical Leave Act (DCFMLA)

Language Access Compliance and Cultural Competency Training

Employee Relations

Equal Employment Opportunity Counselor

Equal Employment Opportunity Officer

## **601 Sexual Harassment for Employee—**

### **PeopleSoft Title: Sexual Harassment for Employee**

3.0 hours (1 six-hour day–0.3 CEUs)

#### **Description**

Employees will receive introductory information for addressing the issue of diversity in the workplace. Employees will explore some reasons for the ongoing changes and composition of the workforce and how to develop productive and inclusive workplace environments. They will also receive a description of legal guidelines and legislation governing employment discrimination in the workplace and will learn about the different types of discrimination and employee rights under the law and the use of Affirmative Defense.

#### **Objectives**

- Explore best practices for nurturing diversity in the District government.
- Understand the meaning of diversity.
- Define sexual harassment.
- Define the different types of discrimination.
- Learn reporting procedures.

#### **Who Should Attend**

Non-Supervisory Employees

#### **Prerequisites**

None

## **602 Progressive Discipline** *(Supervisors only)*

**PeopleSoft Title:** HR Management/EEO/Diversity

6 hours (1 six-hour day–0.6 CEUs)

### **Description**

Managers and supervisors will receive tools for solving performance and conduct issues through progressive discipline. They will learn the benefits of disciplinary and no disciplinary actions; the differences between corrective action and adverse

action; and the procedural steps outlined in chapter 16 of the District Personnel Manual (DPM) for administering corrective and disciplinary actions, from verbal counseling to summary removal

### **Who Should Attend**

MSS, managers and supervisors only

### **Prerequisites**

None

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## **606 Language Access Compliance and Cultural Competency Training**

**PeopleSoft Title:** Language Access

3 hours (1 three-hour day–0.3 CEUs)

### **Description**

The Office of Human Rights offers Language Access Compliance and Cultural Competency Training. During this two-hour course participants will receive information and skills in the areas of cross-cultural communication, how to work with limited-English and non-English proficient populations in the District, an overview of the federal and local statutes that mandate language access and details regarding what compliance requires within their agencies. As part of this course, personnel will also receive specific instructions and guidelines for customer service and how to use language line services.

### **Objectives**

Understanding of:

- The federal framework for language access.
- The DC Language Access Act.
- Requirements for interpretation and translation of vital documents.

### **Who Should Attend**

Open to all employees

### **Prerequisites**

None

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# Peoplesoft Training

## 609 PeopleSoft- Reports/Query

**PeopleSoft Title:** PeopleSoft Reports/Query

Course Length: 2 - 3 hours

### Description

This course will explain the differences between reports and queries and educate HR Users on how to run standard reports and queries in PeopleSoft as well as an entry level of understanding how to create general queries.

### Objectives

- Identify existing PeopleSoft reports and queries
- Add Queries as Favorites
- Create general queries

### Who Should Attend

Anyone with an HR functional role (ex: HR Advisors, CFOs, Directors, HR Specialists, etc.)

### Prerequisites

Enrollee must currently have HR roles assigned to run reports and queries.

## 610 PeopleSoft-eProfile Maintenance

**PeopleSoft Title:** PeopleSoft-eProfile

Course Length: 2 hours

### Description

This course will guide Users on how to create/update/unlock PeopleSoft UserIDs for Agency employees. This course give full instruction on the steps required to grant Self Service access to allow employees to update their own personal information in addition to entering their time and attendance.

### Objectives

- Create UserID and Passwords and assign Self Service roles
- Unlock/Activate User profiles for rehired employees
- Update email address linked to PeopleSoft profile

### Who Should Attend

HR Advisors / Asst. HR Advisors / HR Administrators

### Prerequisites

Enrollees must currently have one of the following roles: HR Advisor / Asst. HR Advisor / HR Administrator

## 611 PeopleSoft- Position Management

**PeopleSoft Title:** PeopleSoft/Position Mgmt

Course Length: 2 – 3 hours

### Description

This course will guide Users on how to appropriately update position attributes. This course will identify all steps required to prepare a position for intended employee record changes.

### Objectives

- Find available JobCodes for positions
- Create/Update Positions
- Approve or Initiate Approval for updated positions

### Who Should Attend

HR Advisors / Asst. HR Advisors / HR  
Administrators / CFOs-AFOs

### Prerequisites

Enrollees must currently have one of the following  
PeopleSoft roles:

HR Advisor / Asst. HR Advisor / HR Administrator /  
Agency CFO

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## 612 Peoplesoft -e-Recruit/ TAM

**PeopleSoft Title:** Peoplesoft-e-Recruit/ TAM

Course Length: 3 – 4 hours

### Description

This course will instruct Users on the end to end process of creating job vacancies, approvals and steps needed to get applicants 'Ready to Hire' for effective reporting purposes.

### Objectives

- Confirm approved position for vacancy
- Create Job Opening/Vacancy
- Approve Job Opening/Vacancy
- Track Applicant to 'Ready to Hire' status

### Who Should Attend

Anyone with an HR role for Recruiting (ex: HR  
Advisors, Directors, HR Specialists)

### Prerequisites

Enrollee must currently have at least one of the  
following recruiting roles:

Job Originator, Job Authorizer, Job Recruiter  
HR Specialist



# Professional Development Series

The Professional Development Series focuses on providing courses and seminars to help employees stay current or advance in their careers. Where indicated, some of the courses are restricted to employees in specific occupational groups.

The Professional Development Series includes the following programs and courses:

Train the Trainer

## **702 Train the Trainer**

**PeopleSoft Title: Train the Trainer**

12 hours (2 six-hour days–1.2 CEUs)

### **Description**

Employees who are accountable for training in their organization will learn the essential skills for transferring knowledge to adult learners in a way that is educational, interesting and interactive.

### **Objectives**

- Learn the essential skills for teaching adult learners.
- Design and develop training that “sticks.”
- Create a learning environment that is conducive to learning and is fun.
- Learn skills that will increase your confidence and credibility.

### **Who Should Attend**

HR/training professionals, subject matter experts and other employees who are assigned training responsibilities

### **Prerequisites**

None

# Management and Leadership Development Series

These courses are offered to Managers, Supervisors, and non-supervisory employees.

Critical Thinking for Supervisors and Managers

Ethical Decision Making for Managers

Leadership Essentials

Management Dynamics

Performance Management

Procurement

Project Management

Understanding the District's Budget  
Budgeting for Agency Operations  
Mid -Year Discussion & PIP  
Building High Performing Teams  
Introduction to Management  
Principles of Management

## **900 Critical Thinking for Supervisors and Managers**

**PeopleSoft Title: Critical Thinking for Supv.**

12 hours (2 six-hour days–1.2 CEUs)

### **Description**

Through the following modules, managers and supervisors will be exposed to insights, processes and applications of self-examination and improvement that will lead them to greater confidence, productivity and mental alertness: The Supervisor's Role, What Is Critical Thinking, The Need for Critical Thinking, Attributes of a Critical Thinker, Understanding Learning and Communication Styles, Full-Spectrum Critical Questioning and Evaluating Critical Thinking Skills.

ideas and actions.

### **Objectives**

- Develop a working definition of critical thinking.
- Identify your personal style and preferences.
- Learn to ask "big picture" questions.
- Learn how to constructively challenge assumptions and expand perceptions about situations.
- Come to better conclusions and decisions.
- Provide supervisors with strategies for setting the example to motivate and influence staff to use critical-thinking techniques.
- Effectively manage team dialogue issues,

### **Competencies**

Leadership, Operational/Strategic Planning, Flexibility/Adaptability, Innovation

### **Who should attend**

MSS managers and supervisors only

### **Prerequisites**

None

## **902 Leadership Essentials**

**PeopleSoft Title: Leadership Essentials**

12 hours (2 six-hour days–1.2 CEUs)

### **Description**

This course will expose managers to a variety of effective leadership ideas and actions, with an emphasis on the District's environment."

### **Who should attend**

MSS managers and supervisors only

### **Prerequisites**

None

## **905 Performance Management (MSS)**

### **PeopleSoft Title: Performance Management (MSS)**

6 hours (1 six-hour day–0.6 CEUs)

#### **Description**

This course introduces managers to the policy, theory, application and processes of the Performance Management Program. It is an interactive learning course designed to provide participants with a comprehensive

understanding of the process by which employee performance expectations and objectives are identified, measured and evaluated to meet the DC Government goals.

#### **Who should attend**

MSS managers and supervisors only

#### **Prerequisites**

None

## **908 Project Management**

### **PeopleSoft Title: Project Management**

12 hours (2 six-hour days–1.2 CEUs)

#### **Description**

Managers and supervisors will learn the practical aspects of project management, including project life cycle; planning, scheduling and controlling; risk analysis; project teams and politics; defining project requirements; and project termination. They will also learn project management core competencies as defined by the Project Management Institute.

#### **Objective**

Learn aspects of project management.

#### **Competencies**

Results Driven, Leadership

#### **Who Should Attend**

MSS managers and supervisors only (CPM graduates are exempt)

#### **Prerequisites**

None

## **911 Understanding the District's Budget**

### **PeopleSoft Title: District Budget**

3 hours (1 three-hour day–0.3 CEUs)

#### **Description**

This course will provide participants with an overview of the District's budget cycle and processes.

#### **Objectives**

This course will provide participants with an:

- Explanation of the budget formulation, approval, and execution phases.
- Understanding of the roles played by key stakeholders.

- Up-to-date look at policy issues that impact the budget.

#### **Who Should Attend**

Employees with District fiscal responsibilities

#### **Prerequisites**

No

## **912 Budgeting for Agency Operations**

### **PeopleSoft Title: Budgeting for Agency Ops**

6 hours (1 six-hour day–0.6 CEUs)

#### **Description**

This course will provide managers or aspiring managers with an understanding of roles and responsibilities of key agencies and offices involved in the budgetary process.

#### **Objectives**

- Each phase of the process (formulation, approval, execution, audit).
- Budgeting terminology, formats, codes, and documents.
- Funding sources and budget modifications.
- Spending plans and forecasting practices.
- Reports used to monitor and control

#### **Who Should Attend**

Employees with District fiscal responsibilities

#### **Prerequisites**

None

## **915 Mid-Year Discussion and Performance Improvement Plan (P.I.P) (MSS)**

### **PeopleSoft Title: Mid-Year Perf, Feedback**

4 hours (1 four-hour day-0.3 CEUs)

#### **Description**

Mid-Year Performance Feedback is a process used to foster open communication between the employee and supervisor midway through the fiscal year. It is an opportunity to discuss the status of performance goals, recognize performance accomplishments, reinforce appropriate behavior, identify performance deficiencies and motivate employees to achieve optimal performance. The Performance Improvement Plan identifies performance areas in need of development and outlines how to improve performance in accordance with the District Personnel Manual (DPM). The purpose of the PIP is to ensure that there is proper documentation available for both employee and supervisor to determine what areas are in need of improvement and/or development, to monitor and report on performance, and to support an appropriate decision.

#### **Objectives**

- To align feedback to the Performance Plan and Competencies
- To provide feedback to employees at different performance levels
- To provide guidelines for giving effective feedback
- To provide a solid understanding of the PIP process
- To provide clear instructions for implementing the PIP
- To reinforce alignment of the PIP to the DPM

#### **Who Should Attend**

MSS and Supervisors only

#### **Prerequisites**

None

## **917 Building High Performing Teams**

**(MSS)**

**PeopleSoft Title: Building High Performing Team**

6 hours (1 four-hour day-0.3 CEUs)

**Description**

This course examines the manager's role in establishing and maintaining effective, productive teams. You will also learn valuable information about building teams from drafting an initial team charter to making teamwork part of the organizational structure. It covers topics ranging from developing leadership and effective communication skills to dealing with team conflict, making decisions, and recognizing performance.

**Who Should Attend**

MSS and Supervisors only

**Prerequisites**

None

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**918 Introduction to Management**

**(MSS)**

**PeopleSoft Title: Introduction to Management**

6 hours (1 four-hour day-0.3 CEUs)

**Description**

Employees who are making the transition from line staff to their first supervisory position or those managers who want to sharpen their skills will learn solid supervisory techniques that will be invaluable in the workplace. They will learn the basics of coaching delegation, communication and motivation, and they will discover the necessary ingredients to understand their new role or better understand their existing role.

**Who Should Attend**

MSS and Supervisors only

**Prerequisites**

None

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**919 Principles of Management**

**(MSS)**

**PeopleSoft Title: Principles of Management**

6 hours (1 four-hour day-0.3 CEUs)

**Description**

This course is designed to give you the essential management and leadership skills to inspire and influence your people to achieve team goals. Today's managers need to both effectively manage and lead. In this course, learn the difference between managing and leading, the common characteristics good team leaders share, the five essential leadership qualities, and how applying ethics to team leadership is a must

**Who Should Attend**

MSS and Supervisors only

**Prerequisites**

None

# Performance Management

## 308 Understanding PMP for Employee

**PeopleSoft Title: Understanding PMP for Employee**

3 hours (1 six-hour day-0.6 CEUs)

### Description

This course introduces employees to the policy, theory, application and systematic processes of the Performance Management Program. It is an interactive learning course designed to provide participants with a comprehensive understanding of the process by which employee performance expectations and objectives are identified, measured and evaluated to meet the DC Government goals.

### Objectives

- To provide understanding of the Performance Management Program as defined in the DPM
- To correlate the DPM to the implementation of the Performance Management Program
- To gain a clear understanding of performance plans, competencies and individual development plans
- To understand the role and responsibility of the employee in the performance management process

### Who Should Attend

Employees only

### Prerequisites

None

## 309 Overview of Performance Management (ESS) Training

**PeopleSoft Title: Overview of Performance Management**

2 hours (1 two-hour day-0.2 CEUs)

### Overview

**The course will provide participants with information on:**

The Purpose of Performance Management  
The Three Phases of Performance Management  
How to develop S.M.A.R.T. goals and Individual Development Plan (IDP's)  
How to engage employees in the Performance Management Process

How to prepare for and conduct performance based progress discussions  
How to write a sound Rating Narrative Justification  
How to Use e-Performance to plan, manage and evaluate performance

# MSS Suite

## **Management Supervisory Service Learning and Development Program**





# Introduction

The MSS Suite is an education series to continuously develop and grow managers and supervisors in the DC Government. The program is designed to provide managers with the critical knowledge and skills to effectively manage people, as well as execute the various programs in accordance with District policy, regulations, and industry best practices.

The MSS Suite has three categories:

1. Core Management Learning
2. Continuous Professional Development Courses (electives)
3. District-mandated Training (as determined by the Mayor or DCHR)

## Program

The *Core Management Learning* consists of five (5) required courses that must be completed within the next two years — or the first two years of the MSS appointment for new managers. The core courses are available in both instructor-led and online format. MSS employees are strongly encouraged to complete the three (3) courses denoted with an asterisk within the first year of their MSS appointment. In addition, MSS employees must complete any District-mandated learning.

After completing the *Core Management Learning* (five (5) courses) within the first two years, MSS employees are required to complete two electives under the *Continuous Professional Development* category each fiscal year, as well as any District-mandated training. The electives are outlined under the *Continuous Professional Development* category.

If you started taking courses under the prior MSS program you may be able to receive transfer credit for core courses or electives. Please refer to the *Transfer Credit* section of this booklet for information on those courses.

In addition, learning and development courses completed outside of this program may be acceptable substitutions for the *Continuous Professional Development* category only, upon DCHR Workforce Development Administration (WDA) review and evaluation.

DCHR may add courses to the *Continuous Professional Development* category to expand the learning and development opportunities for MSS. DCHR may update existing courses and/or add new courses to the *Core Management Learning*, particularly if there has been a significant change in policy, regulations, and/or best practices.



## Timeline

Complete Core Management Learning (5 Courses)		Complete Two (2) Electives Each Fiscal Year	
Year 1	Year 2	Year 3	Year 4 and beyond...
Complete District-mandated Learning			

## Courses

Core Management Learning	District-mandated Learning
<ol style="list-style-type: none"> <li>1. Principles of Management* (for MSS with one year or more MSS experience) or Intro to Management (for MSS with less than one year of MSS experience)</li> <li>2. Performance Management*</li> <li>3. Progressive Discipline*</li> <li>4. Building High-Performing Teams</li> <li>5. Leadership Essentials</li> </ol>	Classification & Compensation Reform (2014)

\*DCHR recommends completing the first three courses in the Core Management category in the first year of the program.

### Continuous Professional Development (Electives)

Budgeting for Agency Operations	Mid-Year Discussion and Performance Improvement Plan (PLP)
Critical Thinking for Supervisors and Managers	Multi-Generation Appreciation in the Workplace
Curing the Negativity Virus	PeopleSoft – <del>eProfile</del> Maintenance
Developing Powerful Communications and Listening Skills	PeopleSoft – Position Management
EEO / Sexual Harassment	PeopleSoft – Reports / Query
Ethical Decision Making for Managers	Project Management
GLBT Cultural Competency Training	Providing Quality Customer Service in Government
Interviewing Techniques for Managers	Understanding the District's Budget
Management Dynamics	Working It Out: Solving People Problems at Work

# Course Descriptions

## Core Management Learning

*All Online Courses are located in  
SkillPort*

### **Intro to Management\* (Instructor led)**

6 hours (0.6 CEUs)

QC

### **First Time Managers\* (Online)**

*Making the Move Into Management (15Min.)*

*First Time Manager: Understanding a Manager's Role (1HR)*

*Delegation Essentials: An Introduction to Delegating (1HR)*

*Making Yourself Approachable (5MINS)*

*Giving Appropriate Feedback (15MINS)*

*Campus to Corporate: Meeting New Expectations (1HR)*

*Management Essentials: Directing Others*

*Coaching (1HR)*

*The Art of Effective Coaching (6MIN)*

*Business Coaching: Conducting Coaching Sessions (1HR)*

#### *Description*

Employees who are making the transition from line staff to their first supervisory position or those managers who want to sharpen their skills will learn solid supervisory techniques that will be invaluable in the workplace. They will learn the basics of coaching delegation, communication and motivation, and they will discover the necessary ingredients to understand their new role or better understand their existing role.

#### *Objectives*

After completing this section, students will be able to:

- Provide the necessary knowledge, skills and behaviors for supervisors to increase their effectiveness in their current roles.
- Provide managerial skills that enable supervisors to adapt to changing demands in the future.

*\*This is an introductory course for MJS employees with less than one year of MJS experience.*

### **Principles of Management\*\* (Instructor led)**

6 hours (0.6 CEUs)

QC

### **Management Essentials\*\* (Online)**

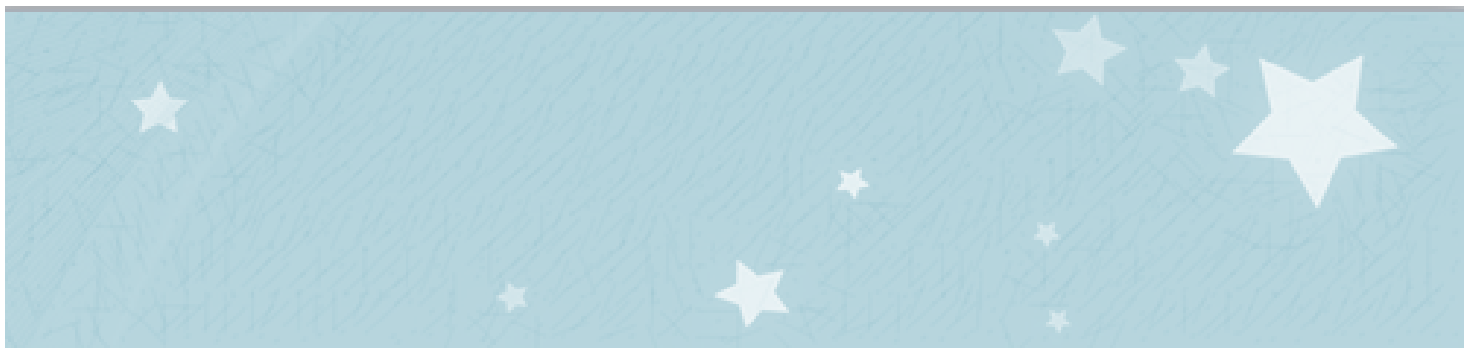
*Management Essentials: Directing Others (1HR)*

*Management Essentials: Delegating (1HR)*

*Management Essentials: Developing Your Direct Reports (1HR)*

*Management Essentials: Treating Your Direct Reports Fairly (1HR)*

*Emotional Intelligence at Work: (15MINS)*



#### *Description*

This course is designed to give you the essential management and leadership skills to inspire and influence your people to achieve team goals. Today's managers need to both effectively manage and lead. In this course, learn the difference between managing and leading, the common characteristics good team leaders share, the five essential leadership qualities, and how applying ethics to team leadership is a must.

#### *Objectives*

After completing this section, students will be able to

- Provide the necessary knowledge, skills and behaviors for supervisors to increase their effectiveness in their current roles.
- Understand and apply the five essential leadership qualities
- Coach and delegate appropriate tasks to direct reports

**\*\*This is an advance course for JISS employees with more than one year of JISS experience.**

### **Performance Management**

6 hours (0.6 CEUs)

#### *Description*

This course introduces managers to the policy, theory, application and systematic processes of the Performance Management Program. It is an interactive learning course designed to provide participants with a comprehensive understanding of the process by which employee performance expectations and objectives are identified, measured and evaluated to meet the DC Government goals.

#### *Objectives*

- To provide understanding of the Performance Management Program as defined in the DPM
- To correlate the DPM to the implementation of the Performance Management Program
- To gain clear instructions in the development of performance plans and individual development plans
- To write and conduct effective performance discussions
- To engage employees in the Performance Management Process

### **Progressive Discipline**

6 hours (0.6 CEUs)

#### *Description*

Managers and supervisors will receive tools for solving performance and conduct issues through progressive discipline. They will learn the benefits of disciplinary and non-disciplinary actions; the differences between corrective action and adverse action; and the procedural steps outlined in chapter 16 of the District Personnel Manual (DPM) for administering corrective and disciplinary actions, from verbal counseling to summary removals.

#### *Objectives*

- Identify the difference between a corrective action and an adverse action
- Understand how to use the DPM as a resource for the Progressive Discipline Process
- Understand progressive discipline procedures

### **Building High Performing Teams (Instructor led)**

6 hours (0.6 CEUs)

QC

#### **Building High Performing Teams (Online)**

*Being an Effective Team Member (1HR)*

*Establishing Team Goals & Responsibilities (1HR)*

*Elements of a Cohesive Team (1HR)*

*Effective Team Communication (1HR)*

*Using Feedback to Improve Team Performance (1HR)*

#### **Description**

This course examines the manager's role in establishing and maintaining effective, productive teams. You will also learn valuable information about building teams from drafting an initial team charter to making teamwork part of the organizational structure. IT covers topics ranging from developing leadership and effective communication skills to dealing with team conflict, making decisions, and recognizing performance.

#### **Objectives**

After completing this section, students will be able to:

- Establish direction and goals
- Set clear roles and ground rules
- Establish formal and informal accountability
- Reinforce positive team behaviors
- Make teamwork part of the culture

### **Leadership Essentials (Instructor led)**

12 hours (2 six-hour days=1.2 CEUs)

QC

#### **Management Fundamentals (Online)**

*Leadership Essentials: Communicating Vision (1HR)*

*Leadership Essentials: Building Your Influence as a Leader (1HR)*


*Leadership Essentials: Leading with Emotional Intelligence (1HR)*

*Leadership Essentials: Leading Business Execution (1HR)*

*Leadership Essentials: Leading Change (1HR)*

*Leadership Essentials: Creating Your Own Leadership Developmental Plan (1HR)*

*Motivating Employees and Leading Change (Simulation) (30MIN)*



#### *Description*

Leadership is difficult to define but most leaders can identify essential leadership skill sets for any leadership situation. Managers and supervisors will learn a variety of effective leadership ideas and actions, with an emphasis on the District's general work environment.

#### *Objectives*

- Develop a self-awareness of individual leadership/management preferences or styles; identify personal areas for improvement, and begin the process to meet those goals
- Increase overall understanding of leadership issues and apply basic principles of leadership to lead people and organizations
- Increase awareness and appreciation of excellence in municipal leadership and understand the effects of leadership on individuals, organizations, and municipal life.
- Participant will be able to interpret financial reports and ask intelligent questions.

## Continuous Professional Development (Electives)

For additional information on the Continuous Professional Development courses listed below, visit the table of contents in the Course Catalog found on the DCHR website ([dchr.dc.gov](http://dchr.dc.gov)).

### Organizational Skills

- ~~Developing~~ ~~Roward~~ Communication and Listening Skills
- Work It Out: Solving People Problems at Work
- Curing the Negativity Virus
- EEO/Sexual Harassment
- Multi-generational Appreciation in the Workplace

### Workplace Essentials Series

- Providing Quality Customer Services in Government

### Management and Leadership Development Series

- Procurement
- Understanding the District's Budget
- Budgeting for Agency Operations

### Human Resources Development Series

- Employee Relations

### Performance Management

- Mid-year Discussion and Performance Improvement Plan (P.I.P.)

### PeopleSoft Series

- PeopleSoft – Reports/Query
- PeopleSoft – ~~eProfile~~
- PeopleSoft – Position Management

# Transfer Credit

If an MSS employee has taken the required courses listed through SkillPort, they will be eligible for transfer credit to the courses listed in the Managers Suite.

## CLD and SkillPort Courses

## MSS Suite

### First Time Managers (SkillPort)

- 1) Making the Move Into Management
- 2) First Time Manager: Understanding a Manager's Role
- 3) Delegation Essentials: An Introduction to Delegating
- 4) Making Yourself Approachable
- 5) Giving Appropriate Feedback
- 6) Campus to Corporate: Meeting New Expectations
- 7) Management Essentials: Directing Others
- 8) Coaching
- 9) The Art of Effective Coaching
- 10) Business Coaching: Conducting Coaching Sessions

Intro to Management (Core)



### Building High-performance Teams (SkillPort)

- 1) Being an Effective Team Member
- 2) Establishing Team Goals & Responsibilities
- 3) Elements of a Cohesive Team
- 4) Effective Team Communication
- 5) Using Feedback to Improve Team Performance

Building High-performance Teams (Core)



### Leadership Essentials (SkillPort)

- 1) Leadership Essentials: Communicating Vision
- 2) Leadership Essentials: Building Your Influence as a Leader
- 3) Leadership Essentials: Leading with Emotional Intelligence
- 4) Leadership Essentials: Leading Business Execution
- 5) Leadership Essentials: Leading Change
- 6) Leadership Essentials: Creating Your Own Leadership Developmental Plan
- 7) Motivating Employees and Leading Change (Simulation)

Leadership Essentials (Core)



### Management Essentials (SkillPort)

- 1) Management Essentials: Directing Others
- 2) Management Essentials: Delegating
- 3) Management Essentials: Developing Your Direct Reports
- 4) Management Essentials: Treating Your Direct Reports Fairly
- 5) Emotional Intelligence at Work

Principles of Management (Core)





If you are interested in taking MSS courses online, please visit [DOHR.SKILLPORT.COM](http://DOHR.SKILLPORT.COM) and follow the instructions below:

Log into [SkillPort](#) using [MindLeaders](#) Credentials:

- o Username: [Firstname.lastname](#)
- o Password: Use your current [MindLeader](#) password
- > Click on "My Plan"
- > Click on "Assigned"
- > Complete required courses under "Learning Programs"
- > Check PeopleSoft for credit transfer (48HRS)





## CLD - MSS COURSE TITLE

## SkillSoft COURSE TITLES

Employees must complete ALL courses listed in order to receive full substitution credit.

### Introduction to Management

1. Making the Move Into Management [\\_pc\\_ch\\_lach029](#)
  2. First Time Manager: Understanding a Manager's Role [mgmt\\_16\\_a01\\_bs\\_enus](#)
  3. Delegation Essentials: An Introduction to Delegating [mgmt.\\_27\\_a01\\_bs\\_enus](#)
  4. Making Yourself Approachable [\\_pc\\_bi\\_pabi011](#)
  5. Giving Appropriate Feedback [\\_pc\\_ch\\_lach006](#)
  6. Campus to Corporate: Meeting New Expectations [pd\\_22\\_a01\\_bs\\_enus](#)
  7. Management Essentials: Directing Others [mgmt\\_15\\_a01\\_bs\\_enus](#)
  8. Coaching [\\_pc\\_ch\\_lach024](#)
  9. The Art of Effective Coaching [\\_pc\\_bi\\_lsbi018](#)
- Business Coaching: Conducting Coaching Sessions [mgmt\\_14\\_a02\\_bs\\_enus](#)

### Principles of Management (Core)

#### Management Essentials:

1. Directing Others [mgmt\\_15\\_a01\\_bs\\_enus](#)
2. Delegating [mgmt\\_15\\_a02\\_bs\\_enus](#)
3. Developing Your Direct Reports [mgmt\\_15\\_a03\\_bs\\_enus](#)
4. Treating Your Direct Reports Fairly [mgmt\\_15\\_a06\\_bs\\_enus](#)
5. Emotional Intelligence [\\_pc\\_ch\\_pach014](#)

### Building High-Performance Teams (Core)

1. Being an Effective Team Member [team\\_02\\_a01\\_bs\\_enus](#)
  2. Establishing Team Goals & Responsibilities [eam\\_02\\_a02\\_bs\\_enus](#)
  3. Elements of a Cohesive Team [team\\_02\\_a03\\_bs\\_enus](#)
  4. Effective Team Communication [team\\_02\\_a04\\_bs\\_enus](#)
- Using Feedback to Improve Team Performance [team\\_02\\_a05\\_bs\\_enus](#)

### Leadership Essentials (Core)

#### Leadership Essentials Series:

1. Communicating Vision [lead\\_05\\_a02\\_bs\\_enus](#)
  2. Building Your Influence as a Leader [lead\\_05\\_a03\\_bs\\_enus](#)
  3. Leading with Emotional Intelligence [lead\\_05\\_a04\\_bs\\_enus](#)
  4. Leading Business Execution [lead\\_05\\_a05\\_bs\\_enus](#)
  5. Leading Change [lead\\_05\\_a07\\_bs\\_enus](#)
  6. Creating Your Own Leadership Developmental Plan [lead\\_05\\_a08\\_bs\\_enus](#)
- Motivating Employees and Leading Change (Simulation) [LEAD005A](#)

# Contracting and Procurement Skills Series

For the Contracting and Procurement Skills Series, DCHR has partnered with the Office for Contracting and Procurement (OCP) to offer essential, District-focused courses in contracting and procurement.

**Employees who want more information should contact the Office of Contracting and Procurement at (202) 727-0252.**

The Contracting and Procurement Skills Series includes the following courses:

Introduction to D.C. Government Contracting: The Basics  
Contract Administrator Training  
Creating Effective Statements of Work  
D.C. Government Purchase Card Program  
Competitive Small Purchase/Contract File Compliance  
Procurement Dynamics  
PASS Buyer  
PASS Analysis

## **1010 Introduction to D.C. Government Contracting: The Basic PeopleSoft Title: DC Government Contracting**

2 hours (1 two-hour day-0.2 CEUs)

### **Description**

This course is an overview of the procurement process, covering the basic stages of purchasing. Focus is on developing insights into the roles and responsibilities of the requesting agency and the procurement office. Topics include identifying your need, selection and award and contract administration.

The purpose of this training is to provide a general understanding of how goods and services are purchased in the Government of the District of Columbia.

### **Objectives**

- Understand and define key terms used in the procurement process
- Identify the different stages in the procurement process
- Understand the relevance of purchase levels and how they affect your procurement
- Understand the relevance of the Procurement Automated Support System (PASS)
- Realize the importance of procurement planning
- Realize the importance of the procurement request package

- Have an understanding of the various roles and responsibilities involved in the procurement process

### **Who Should Attend**

Open to all Employees

### **Prerequisite**

None

## **PO1020 Contract Administrator Training**

### **PeopleSoft Title: Contract Admin Training**

6 hours (1 six-hour day–0.6 CEUs)

#### **Description**

As a designated representative acting on behalf of the government during the contracting process, the Contract Administrator (CA) is in a position of great responsibility. Directly interfacing with contractors, CAs are responsible for keeping Contracting Officers fully informed on a project's progress and must monitor, inspect and accept work performed under the contract. Additionally, the CA is responsible for the technical administration of a contract and may advise contractors on the full range of technical matters having an impact on contractor's performance.

This course is a comprehensive training on managing contract awards and the performance situations facing Contract Administrators. Emphasis is placed on providing attendees with guidance on actions necessary to ensure that a contract's goals are successfully met.

#### **Objectives**

- Understand the roles and responsibilities of a COTR
- Become familiar with various types of contracts and methods of contracting
- Understand the uniform contract format
- Understand contract monitoring
- Understand the automated evaluation system (e-Val)
- Discuss things you should do and should NOT do during when monitoring contracts

#### **Who Should Attend**

District employees designated as COTRs

#### **Prerequisite**

Introduction to D.C. Government Contracting: The Basics

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## **1040 Creating Effective Statements of Work**

### **PeopleSoft Title: Statements of Work**

6 hours (1 six-hour day–0.6 CEUs)

#### **Description**

Creating Effective Statements of Work (SOW) demonstrates the importance of the statement of work (SOW) in achieving successful procurement outcomes and ensuring that District agencies and departments obtain the goods and services needed to achieve their missions. The course discusses how the development of a sound SOW is key to establishing the foundation for any purchase.

#### **Objectives**

- Understand the importance of the SOW
- Understand the different types of SOWs
- Understand the components of a SOW
- Understand tips for creating SOW

#### **Who Should Attend**

Requisitioners and program/project managers

#### **Prerequisite**

Introduction to D.C. Government Contracting:  
The Basics (*recommended*)

## **1180 D.C. Government Purchase Card Program**

**PeopleSoft Title: DC Gov PCard**

3 hours (1 three-hour day–0.3 CEUs)

### **Description**

The District's P-Card Program offers a convenient way for agencies to procure goods and services under \$2,500. The P-Card provides an alternative method of procurement that reduces the processing cost and delivery time for small dollar purchases.

This course provides a look into this structured program for facilitating the acquisition and issuance of purchase cards to agencies deemed responsible enough to use and manage the card to buy commercially available goods and services. Components of the Purchase Card Program training cover the roles and responsibilities, standards for usage of the purchase card and compliance and oversight.

### **Objectives**

- Understand the benefits of the purchase card program
- Understand the roles and responsibilities in having a purchase card
- Understand inappropriate use and prohibited items
- Understand the travel function of the card
- Understand the reconciliation process (PaymentNet)

### **Who Should Attend**

Card holders, approving officials, agency program coordinators, designated billing officials

### **Prerequisite**

Introduction to D.C. Government Contracting: The Basics (*recommended*)

## **PO1190 Managing the D.C Government Purchase Card Program**

**PeopleSoft Title: Managing the D.C Gov.**

3 hours (1 three-hour day–0.3 CEUs)

### **Description**

The District's P-Card Program offers a convenient way for agencies to procure goods and services under the small purchase threshold. The P-Card provides an alternative method of procurement that reduces the processing cost and delivery time for small dollar purchases. This course provides a look into the program for facilitating the acquisition and issuance of purchase cards to agencies who wish to participate in this program. This course covers the components of the Purchase Card Program, standards for usage, compliance, oversight, reconciliation and specifically the roles and responsibilities of the Agency Program Coordinator (APC), the Designated Billing Official (DBO) and Auditor roles.

### **Who Should Attend**

Card holders, approving officials, agency program coordinators, designated billing officials

**PO1191 Using the D.C Government  
Purchase Card Program**

**PeopleSoft Title: Using the D.C P-Card**

3 hours (1 three-hour day–0.3 CEUs)

**Description**

The District's P-Card Program offers a convenient way for agencies to procure goods and services under the small purchase threshold. The P-Card provides an alternative method of procurement that reduces the processing cost and delivery time for small dollar purchases. This course provides a look into the program for facilitating the acquisition and issuance of purchase cards to agencies who wish to participate in this program. This course covers the components of the Purchase Card Program, standards for usage, compliance, oversight, reconciliation and specifically the roles and responsibilities of the Cardholder (CH) and Approving Official (AO) roles.

**Who Should Attend**

Card holders, approving officials, agency program coordinators, designated billing officials

**7100 PASS Buyer**

**PeopleSoft Title: PASS Buyer**

4 hours

**Description**

This course is a requirement for anyone who needs to access the Procurement Automated Support System (PASS) to submit or process requisitions for the District. The training in this course focuses on the general use of the system, submitting purchase requests, searching for data and making changes in roles and responsibilities.

**Competencies**

Understanding the Business of DC Government

**Who Should Attend**

All District Employees

**Prerequisite**

None